



**MURAMOTO ELECTRON (THAILAND) PUBLIC COMPANY LIMITED**

Registration No. Bor. Mor. Jor. 326

**NOTIFICATION OF  
THE ANNUAL GENERAL  
MEETING OF SHAREHOLDERS  
No.1/ 2026**

**Thursday, January 22<sup>nd</sup>, 2026 at 14:00 hrs.**

Meeting type :

**Electronic Meeting (e-AGM)**

With Live streaming from

**HILTON BANGKOK GRANDE ASOKE  
BALLROOM 1**



December 22<sup>nd</sup>, 2025

**Re** Notification of the Annual General Meeting of Shareholders (e-AGM) No.1/2026

**Dear** Shareholders of Muramoto Electron (Thailand) Public Company Limited

The Board of Directors of Muramoto Electron (Thailand) Public Company Limited (“the Company”) meeting on Thursday, November 20<sup>th</sup>, 2025 resolved that the 2026 Annual General Meeting of Shareholders No.1/2026, will be held on Thursday, January 22<sup>nd</sup>, 2026 at 14.00 hrs. through electronic means pursuant to the criteria specified in the law related to electronic meetings with live streaming from Hilton Bangkok Grande Asoke and to determine the list of shareholders entitled to attend the e-AGM (Record date) on Monday, December 8<sup>th</sup>, 2025. The agenda items of e-AGM are as follows :

- Agenda 1** To certify the Minutes of the Annual General Meeting of Shareholders (e-AGM) No.1/2025 held on January 24<sup>th</sup>, 2025
- Agenda 2** To consider and approve the financial statements for the period ended September 30<sup>th</sup>, 2025 and acknowledge the Company’s performance for the year 2025
- Agenda 3** To consider and appointment the Company’s Directors to replace those to be retired by rotation in 2026
- Agenda 4** To consider and approve the Directors’ fees and remuneration for the year 2026
- Agenda 5** To consider and approve profit allocation and dividend payment for the year 2025
- Agenda 6** To consider and approve the appointment of the auditors and determination of the audit fees for the year 2026
- Agenda 7** Others, if any

**Enclosures :**

1. Copy of the Minutes of the Annual General Meeting of Shareholders (e-AGM) No.1/2025
2. 2025 Annual Report (56-1 One report) in the form of QR code
3. Brief profile of Directors to replace those to be retired by rotation proposed
4. Brief profile of auditors
5. Articles of Association Concerning General Meeting of Shareholders
6. Practice guideline for e-AGM and the appointment of proxies
7. Registration form for attending the e-AGM
8. Proxy forms including the instruction for use
9. Profiles of the Independent Directors for proxies appointment
10. Submit questions in advance form for the e-AGM

# MURAMOTO ELECTRON (THAILAND) PUBLIC COMPANY LIMITED

## Annual General Meeting of Shareholders (e-AGM) No.1/2026

### Agenda 1 To Certify the Minutes of the Annual General Meeting of Shareholders (e-AGM) No.1/2025 held on January 24<sup>th</sup>, 2025

#### Objective and Reason :

The Minutes of the 2025 Annual General Meeting of Shareholders (e-AGM) No.1/2025 held on January 24<sup>th</sup>, 2025 as enclosure 1 was submitted to the Stock Exchange of Thailand and the Ministry of Commerce within the prescribed timeline according to the requirement of the laws. The minutes in Thai and English were also published on the Company's website ([www.metco.co.th/en/](http://www.metco.co.th/en/)).

#### The Board's opinion :

The Board of Directors considers and has the opinion that the Minutes of the 2025 Annual General Meeting of Shareholders held on January 24<sup>th</sup>, 2025 were properly and accurately recorded. Therefore, the Board of Directors deemed it appropriate to propose the Shareholders certify the minutes.

### Agenda 2 To consider and approve the financial statements for the period ended September 30<sup>th</sup>, 2025 and acknowledge the Company's performance for the year 2025

#### Objective and Reason :

In compliance with the Public Companies Limited Act B.E. 2535 (as amended), the Company has prepared financial statements for the fiscal year ended September 30<sup>th</sup>, 2025 which has been audited by the auditor and reviewed by Audit Committee including the Company's performance for the year 2025. Details are presented in the 2025 Annual Report which is attached to this notice in enclosure 2

#### The Board's opinion :

The Board of Directors considered and deemed it appropriate to propose the Shareholders approve the Company's financial statements for the fiscal year ended September 30<sup>th</sup>, 2025 which have been audited by the auditor and reviewed by the Audit Committee. The Board of Directors opine that it is deemed appropriate to request the meeting to acknowledge the Company's performance for the year 2025.

### Agenda 3 To consider and appointment the Company's Directors to replace those to be retired by rotation in 2026

#### Objective and Reason :

The Public Company Limited Act B.E. 2535 (as amended), and the Company's Articles of Association no.17 require that one-third (1/3) of the directors shall retire by rotation; thus, the following directors are retired by rotation at this Meeting :

1. **Mr. Tatsuya Awazu** Director
2. **Mr. Takashi Maejima** Director
3. **Mr. Nop Rojanavanich** Independent Director and Audit Committee member

The Company granted Shareholders the right to propose nominee to be considered as the Company's Directors in period of July 1<sup>st</sup>, 2025 to September 30<sup>th</sup>, 2025. However, the shareholders did not nominate anyone for consideration. Therefore, the Nomination Committee (excluding the nominated Directors) has considered carefully such retiring Directors. The consideration focused on the qualifications of each Director individually as detailed in enclosure 3, and the Nomination Committee (excluding the nominated Directors) deemed that all the retiring Directors have demonstrated the required performance, experience, and expertise. In addition, they have handled the assigned work in a satisfactory manner and deserve to be re-appointment as Directors for another term.

### The Board's opinion :

The Company granted Shareholders the right to propose nominee to be considered as the Company's Directors. However, the shareholders did not nominate anyone for consideration. Therefore, the Nomination Committee (excluding the nominated Directors) has considered carefully from the Directors retiring by rotation and deemed it appropriate to propose the Shareholders to approve the appointment of **Mr. Tatsuya Awazu** to be the Company's Director, a member of Board of Executives, a member of Good Corporate Governance Committee, a member of Sustainability Committee and a member of Remuneration Committee, **Mr. Takashi Maejima** to be the Company's Directors, a member of Good Corporate Governance Committee, and a member of Risk Management Committee, and **Mr. Nop Rojanavanich** to be the Company's Independent Director, a member of the Audit Committee, a member of the Good Corporate Governance Committee and a member of the Nomination Committee as described above for another term.

### Agenda 4 To consider and approve the Directors' fees and remuneration for the year 2026

#### Objective and Reason :

According to Article 15 of the Company's Articles of Association, the Directors' fees and remuneration shall be fixed by the Annual General Meeting of shareholders. In order to allure and engage proficient directors, the Board of Directors considers the following factors.

- Scope of works and responsibilities
- The additional capabilities required for the Independent Director
- Current market rate
- The Company's overall performances

Taking these factors into consideration, the Board of Directors proposes the fees and remuneration of Directors for the year 2026 as follows :

Position	2026 (Proposed)			2025		
	Fee	Meeting Allowance	Other Benefits	Fee	Meeting Allowance	Other Benefits
	(Baht/month)	(Baht/meeting)	(Baht)	(Baht/month)	(Baht/meeting)	(Baht)
<b>Independent Directors</b>	25,000	None	None	25,000	None	None
<b>Audit Committee (Additional Fee)</b>						
Chairman	30,000	None	None	30,000	None	None
Member	20,000	None	None	20,000	None	None
<b>Other Sub-Committees</b>	None	None	None	None	None	None
<b>Executive Director*</b>	None	None	None	None	None	None

**Note :** \*Directors, who are also executive director will receive remuneration as the Muramoto group's employee therefore, they will not be entitled to receive these fees and remuneration.

### The Board's opinion :

The Board of Directors considers and recommends the shareholders approve the fees and remuneration of the Independent Director and Audit Committee for the year 2026 as stated above. The Directors' fee and remuneration is proposed at the same rate as the year 2025.

## Agenda 5 To consider and approve profit allocation and dividend payment for the year 2025

### Objective and Reason :

The Company has a dividend payment policy at least 30% of its net profit on annual basis, after deduct all kind of legal and Company's reserved, However, the dividend payment depends on cash flow and investment plan such in case the Company needs more fund for business expansion or other significant activities.

Therefore, the dividend payment policy as mentioned above and the Company's performance for the year 2025, the Board of Directors considered and deemed it appropriate to propose the shareholders approve a dividend payment at the rate of baht 30.00 per share from Net Profit, to specify the record date for the right Shareholders to receive dividend on February 6<sup>th</sup>, 2026.

The dividend payment rate for the year 2025 is agreed with the policy and the details of dividend payment compared with previous year as follows;

Details of dividend payment	Unit	2025	2024	2023
Net profit	Baht	1,086,202,024	255,042,642	212,854,381
Earnings per share	Baht/Share	51.98	12.20	10.19
Dividend Payment	Baht	626,943,000	167,184,800	208,981,000
Dividend per share	Baht/Share	30.00	8.00	10.00
Payout ratio	Percentage	57.72%	65.55%	98.18%

**Note :** *Net Profit and Retained Earnings which applicable corporate income tax rate is 20%*

The dividend payment will be scheduled on February 20<sup>th</sup>, 2026. This dividend payment is in accordance with the Company's policy and in compliance with the Public Companies Limited Act B.E. 2535 (as amended) therefore, the dividend payment is subject to shareholders' approval.

### The Board's opinion :

The Board of Directors considers the Company's performance and cash flow deemed it appropriate to propose to shareholders approve 2025 profit allocation and dividend payment which is agreed with the policy as details mentioned above.

## Agenda 6 To consider and approve the appointment of the auditors and determination of the audit fees for the year 2026

### Objective and Reason :

In compliance with the Public Companies Limited Act B.E. 2535 (as amended) the Shareholders' meeting have to approve the appointment of the auditors and determination of the auditors fees for each fiscal year. For the fiscal year ended September 30<sup>th</sup>, 2026, the Audit Committee shall contact various auditor offices and found that KPMG Phoomchai Audit Ltd. is suitable to audit the financial statements of the Company and its subsidiary, SIMA Technology Company Limited and their audit fee is not too high as compared with others. Audit Committee has proposed to the Board of Directors to appoint the auditors from KPMG Phoomchai Audit Ltd. as the auditors of the Company and its subsidiary so that 4 of the following persons can conduct the audit the financial statements of the Company and its subsidiary.

1. Ms. Jamjuree Sathapornchaiwat CPA Registration No. 11567 or,
2. Ms. Marisa Tharathornbunpakul CPA Registration No. 5752 or,
3. Ms. Vilaivan Pholprasert CPA Registration No. 8420 or,
4. Mr. Piyanat Singkhorn CPA Registration No. 11641

In the case that the above auditors are unable to perform the duty, we may provide an alternative auditor from KPMG Phoomchai Audit Ltd. to perform the duty. Each auditor's profile is shown in enclosure 4. The remuneration of the auditor is proposed and compared with previous year as follows :

<b>Auditor's remuneration</b>	<b>Unit</b>	<b>Y2026 (Proposed)</b>	<b>Y2025</b>	<b>Change (%)</b>
<b>Audit Fee</b>				
The Company	Baht	3,350,000	3,350,000	-
Subsidiary	Baht	1,150,000	1,150,000	-
<b>Total</b>	<b>Baht</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>-</b>
<b>Non-Audit Fees</b>				
The Company	Baht	None	None	-
Subsidiary	Baht	None	None	-
<b>Total</b>	<b>Baht</b>	<b>None</b>	<b>None</b>	<b>-</b>

**The Board's opinion :**

The Board of Directors has agreed with the Audit Committee to propose the Shareholders approve the appointment of KPMG Phoomchai Audit Ltd. as the auditor and the audit fees for the year 2026 are not exceeding 4,500,000 Baht.

**Agenda 7 Others, if any**

The Company invited the Shareholders to propose agenda items for the 2026 Annual General Meeting of Shareholders during the period from July 1<sup>st</sup>, 2025 to September 30<sup>th</sup>, 2025 as the details disclosed on the SET's website and Company's website on June 30<sup>th</sup>, 2025.

Nonetheless, no Shareholders proposed any agenda item for the meeting.

## Additional Information

The Company has been publishing the convening notice for this meeting and other supporting document on the Company's website ([www.metco.co.th/en/](http://www.metco.co.th/en/)) in order to make the shareholders consider the agenda in advance

The Company closed the share register book on December 8<sup>th</sup>, 2025 in order to determine the Shareholders entitlement to attend the meeting.

For the shareholder or proxy who wishes to attend the e-AGM, please send the Registration Form for the Electronic Annual General Meeting of Shareholders (e-AGM) No.1/2026 attached with your copy of identification documents for verification to the Company via e-mail : [ir@metco.co.th](mailto:ir@metco.co.th) or via Registered mail within Thursday January 15<sup>th</sup>, 2026. After the Company has examined the list of shareholders as of the Record Date on Monday, December 8<sup>th</sup>, 2025 including verifying the correctness and completeness of all documents, the Company will send the WebLink to access the e-AGM system together with Username, Password and the e-Meeting & Voting System User's Manual to each shareholder of proxy via the e-mail provided to the Company.

Please kindly acknowledge and attend the electronic Meeting (e-AGM) at the date and time mentioned above. Any shareholder wishes to appoint a proxy and vote on his/her behalf at this Meeting, please duly complete the proxy form (choose only one form), which can be found as attached enclosure 8, or can be downloaded from Company's website ([www.metco.co.th/en/](http://www.metco.co.th/en/)). If a shareholder prefers to appoint the Company's Independent Director to be the proxy, please appoint one of them whose details are shown in enclosure 9. However, the Shareholder is required to submit the proxy form and documents or evidence showing that he/she is a shareholder or an authorized representative as specified in the attached list enclosure 6 to the Company Secretary prior to the Meeting

Therefore, we would like to invite our Shareholders to 2026 AGM on Thursday January 22<sup>nd</sup>, 2026 at 14:00 hrs via electronic means (e-Meeting). Attendees will be allowed to enter the e-Meeting system from 13:00 hrs onwards.



Yours Faithfully,

(Mr. Yoichi Muramoto)  
Chairman of Board of Directors



MURAMOTO ELECTRON (THAILAND) PUBLIC COMPANY LIMITED

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## **Minutes of the Annual General Meeting No.1/2025 of Muramoto Electron (Thailand) Public Company Limited**

### **Date, time and place**

The meeting was held on 24 January 2025, at 14:00 hrs. in the Pailin Room of the Grand Mercure Bangkok Atrium, No.1880 Phetchaburi Road, Bang Kapi, Huai Khwang, Bangkok 10310

### **Directors attending the meeting:**

1. Mr. Yoichi	Muramoto	Director
2. Mr. Tatsuya	Awazu	Director
3. Mr. Kazunobu	Kawabe	Director
4. Mr. Ichiro	Nishimura	Director
5. Mr. Takashi	Maejima	Director
6. Mr. Wanchai	Umpungart	Independent Director
7. Mr. Nop	Rojanavanich	Independent Director
8. Mrs. Wongtipa	Bunnag	Independent Director

Prior to beginning the meeting, according to the agenda detail in the invitation letter to attend the meeting, Mr. Yoichi Muramoto, the Chairman of the meeting asked for a few seconds to deliver his speech as follows :

Good afternoon, I am Yoichi Muramoto, Chairman of the Board Director, Chairman of Good Corporate Governance Committee, and Chairman of Remuneration Committee. I would like to thank you all for taking your precious time to participate in the 2025 Annual General Meeting (herein after mentioned e-AGM) of Muramoto Electron (Thailand) Public Company Limited today. The e-AGM was broadcasted from Pailin Room of the Grand Mercure Bangkok Atrium, Phetchaburi Road, Bangkok, I would like to apologize if there is any inconvenience due to the internet network environment and thank you for understanding.

The meeting is conducted by the relevant Laws and regulations of the Company. I would like to serve as the Chairman of this e-AGM in according to No. 37 of the Articles of Association. Prior to commencing the meeting, I would like to explain the conduct of this e-AGM.

### **Explanation of e-AGM proceeding and vote method**

The Chairman informed that this e-AGM was conducted through e-meeting & Voting System by QuidLab Co. Ltd., a vendor certified by ETDA or Electronic Transactions Development Agency, acting as the system controller whereby the standards comply with the conditions and methods stipulated in Royal Decree on Electronic Media Conference and the Notification of Ministry of Digital Economy and Society on Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (2020). The Notification of the e-AGM delivered to the shareholders in advance, and the information of the shareholders and proxies who make an inquiry or comment will be recorded in the minutes of the Meeting in alignment with the Personal Data Protection Act, 2562 B.E. (2019) and the Company has recorded the meeting as video media.

Firstly, the issues submitted to the meeting for approval according to the meeting agenda will be explained. Then, the shareholders may ask questions or make comments. We have not received any queries in advance via "Submit Question in Advance Form".

On each Agenda, the shareholders may ask questions or make comments by Asking Question through the system and click send the question. The questions or comments that is not related on each Agenda shall be responded on the agenda 7.

After the question-and-answer session, the shareholders shall cast votes as the registration procedure. According to No. 38 of the Articles of Association regarding voting, one share shall be counted as having one vote. For a proposal for consideration in each agenda point, the shareholders shall mark either "Agree", "Against", or "Abstain" via electronic. In case that the shareholders do not make a vote on each Agenda, this shall be deemed as "Agree".

For the method of voting results and Asking Question, we understand that you have already studied and understood from the Manual and Video (YouTube), have been delivered in advance to everyone. If there are any issues are not clearly understood, please let us know. The electronic votes will have legal binding same as physical vote.

For shareholders who authorized the director as their proxies to attend the e-AGM on their be halves and vote according to the intention specified in the proxy form, the director has, in advance, recorded their vote cast in each agenda as specified in the proxy form and such vote shall be calculated together with the votes of other shareholders in the meeting.

After the voting for each agenda has ended. The chairman of the meeting will propose to the meeting to acknowledge the voting results in each agenda by specifying the number of votes "Agree", "Disagree" and "Abstain". When the voting results of any agenda have been announced, it is deemed that the voting for that agenda is final. In the case of shareholders attending the meeting after the meeting has started, the shareholders have the right to vote for the remaining Agenda only.

Agenda that must be approved by a majority vote of the shareholders who attended the meeting, according to Section 107 of the Public Company Act B.E. 2535, and Article 38 of the meeting rules and articles of association, which is Agenda 1, 2, 3, 5, 6. Agenda that must be approved by a vote of not less than two-thirds (not less than 67%) of the total number of votes of shareholders who attend the meeting according to Section 90 of the Public Company Act B.E. 2535, and Article 90 is Agenda 4.

In addition, from 1 July 2024 to 30 September 2024, the Company has opened for the shareholders to propose agenda items for the e-AGM and to nominate persons to be elected as directors of the Company in advance, according to the criteria disclosed on the website of the Company. It appears that no shareholder proposed the meeting agenda or nominate a person to be elected as a director of the Company.

I am finishing this information about proceeding the e-AGM meeting now. If anybody has any doubts or questions, please send the question via Asking question and click send.

## Meeting start

Mr. Yoichi Muramoto, the Chairman of the meeting, confirms that all shareholders understand of proceeding this e-AGM. The Company has verified that Shareholders, registered to attend the meeting, have logged in to the system, and seeing pictures and hearing sounds from the meeting venue including be able to ask questions and exercise voting rights through this system. Currently, the system continues to operate without any problems. The system continues to run without any problems and all attendees are at the meeting and able to communicate their opinions equally smoothly.

To prevent the disturbance sound, the company will mute the microphone of the shareholders attending the meeting via electronic media today. To communicate with the company, please type a message using the Asking Question system and send a message. Therefore, the meeting shall commence.

The Chairman informed that there were 3 shareholders, representing the total number of 393,801 shares, and represented by proxy 31 persons, counting the total number of 15,464,340 shares, hence total number of shareholders and proxies present for this meeting is 34 persons, holding 15,858,141 shares or 75.8832% of the total of 20,898,100 shares trading shares, that constituted the necessary quorum. Therefore, the Chairman opened the 2025 e-AGM.

### Prior to commencing the meeting, the Chairman introduced the Directors of the Company:

Director	Mr. Tatsuya	Awazu
Director and SIMA president	Mr. Kazunobu	Kawabe
Director and CFO	Mr. Ichiro	Nishimura
Director as a successor of Mr. Shinichiro Yamamoto	Mr. Takashi	Maejima
Independent Director, Chairman of the Audit Committee and Nomination Committee	Mr. Wanchai	Umpungart
Independent Director and Audit Committee member	Mr. Nop	Rojanavanich
Independent Director and Audit Committee member	Mrs. Wongtipa	Bunnag

The independent auditor from KPMG Phoomchai Audit Limited, Ms. Sujitra Masena and four other persons attended the meeting. Ms. Sataporn Benyasrisawat will act as a witness to verify whether today's e-AGM has been carried out in accordance with the relevant laws and whether the voting was conducted incorrect.

### The director who joins the e-AGM via electronic media as follows:

Chairman of Board of Executive (COO)	Mr. Shigeru	Takamatsu
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Just a moment ago, introducing of 8 directors is identity verification, attending the meeting today. They are counted for 100 percent and consisted of the Chairman of the Board of the Corporate Governance Committee, the Nomination Committee, the Remuneration Committee and the Risk Management Committee, all attended the meeting today. The Chairman informed that the notification letter for the annual general meeting of shareholders has been delivered previously. Therefore, all shareholders are requested to consider on the agenda.

The meeting started according to the agenda in the invitation letter as following:

## Agenda 1 : To certify the Minutes of the Annual General Meeting of Shareholders No.1/2024 held on 26 January 2024.

The Chairman proposed the meeting to certify the minutes of the e-AGM No. 1/2024, held on 26 January 2024, which was enclosed in the notice of meeting distributed to shareholders together with the invitation letter in advance.

No questions or prior written comments from shareholders. The company will be open to ask questions about this agenda for 2 minutes. After proposed, the Chairman opened for questions or comments for 2 minutes. If you had questions, please typed a message by using the Asking Question system.

2 minutes have passed, and no questions have come in, therefore enter to voting process.

The agenda 1, to approve the Minutes of the Annual General Meeting of Shareholders No. 1/2024, held on 26 January 2024, shareholders please mark either the "Agree", "Against", or "Abstain".

**Vote result :** Vote Agenda 1 to approve the Minutes of the Annual General Meeting of Shareholders No.1/2024 held on 26 January 2024 as follows.

<b>Approved</b>	34	shareholders	representing	15,858,141	vote	equivalent to	100.00
<b>Disapproved</b>	-	shareholders	representing	-	vote	equivalent to	-
<b>Abstained</b>	-	shareholders	representing	-	vote	equivalent to	-
<b>Void</b>	-	shareholders	representing	-	vote	equivalent to	-

There is no argument and the vote result are approval more than half shares of holding shareholders in the meeting, the meeting is considered to have a resolution approving in this agenda.

**Resolution :** The Meeting approved the Minutes of the e-AGM No.1/2024 that was held on 26 January 2024

## Agenda 2 : To consider and approve the financial statement for the period ended of 30 September 2024, and acknowledge company's performance for the year 2024

The chairman declared that The Board of Directors shall realize, place importance on, and ensure good corporate governance in terms of the operations in compliance with Good Corporate Governance Practices and the Anti-Corruption Policy is as follows. The directors, executives, and employees must not be involved in corruption, bribery from/to government and private officers, for example, people from different companies that have transactions with the Company either directly, indirectly, in order to obtain or maintain the business or competitive advantage or for personal benefit, or that of any family, friends, or acquaintances. The shareholder can see detail of Anti-Corruption Policy in the page No. 76 of 56-1 One Report in both Thai and English version.

The balance sheet and income statement for the year 2024 have been approved by the Audit Committee and the Board of Directors as reported in the annual report. and details of the operating results for the year 2024 have been reported in the 56-1 One Report. We would like to a summarize of the report including the forecast of the business operations in the fiscal year 2025 as follows:

The Chairman informed that on the Fiscal year 2024, In fiscal year 2024, the printer business experienced a decline in demand, leading to a revenue decrease of 1,521 million baht (13.3%) compared to the previous fiscal year. The reason for the decline in demand is the shift to digital technology, as company and consumers concluded that transitioning to digital formats is more cost-effective than printing on paper. For example, replacing paper printing orders with PDF file transmissions contributed to this drop in demand. Additionally, the rising cost of printing paper further led consumers to stop purchasing printers.

In the automotive-related business sector, demand varies depending on the customer. However, for the Smart Key business, sales of Yamaha's higher-priced motorcycle models increased, leading to higher revenue compared to the previous fiscal year. On the other hand, sales related to Car Audio and Panels saw a significant decrease in revenue, resulting in a total revenue decrease of 106 million baht (3.3%) for the automotive-related sector compared to the previous fiscal year.

In the other business sectors, revenue from microwave components exported to China saw a significant decline due to the economic downturn in China. The GTMS business did not slow down significantly but still experienced a slight decrease in revenue.

As a result, the total product sales for fiscal year 2024, combined with the impact of the sudden appreciation of the Thai baht in the fourth quarter, amounted to 13,500 million baht, a decrease of 2,000 million baht compared to 15,500 million baht in the previous fiscal year.

On profitability, in a challenging environment, such as the minimum wage increase of 10 baht from 353 baht to 363 baht in January 2024, along with rising energy and raw material costs, higher living expenses, and increased transportation costs, the company has taken steps to reduce expenses. As a result, the operating profit was 500 million baht, a decrease of approximately 60 million baht from 560 million baht in the previous fiscal year.

Additionally, in the fourth quarter, the US Federal Open Market Committee (FOMC) announced that it would reduce the policy interest rate starting from September. This led to a rapid appreciation of the Thai baht. The TTB exchange rate as of 30 June 2024 was 36.69 baht, but the exchange rate used for financial closing on 30 September was the strongest at 32.12 baht. Over the three months, the TTB rate increased by 4.57 baht, or 12.5%.

Although the Company implemented forward rate measures to manage this, it was unable to keep up with the rapid appreciation of the baht. As a result, the company had to record an exchange loss of 284 million baht, leading to a pre-tax profit of 314 million baht.

Continuing with the report on related party transactions within the group of affiliated companies, the details for fiscal year 2024 are as outlined in the 56-1 One Report, page 30. The sales of products to the parent company amounted to 1,950 million baht, primarily from the sale of Keyless Entry systems for Mazda, a car manufacturer, and Mirrorless Cameras for Canon.

Sales to other subsidiaries amounted to 68 million baht, mostly from the sale of automotive components for export to North America. The purchase value of automotive parts, machinery, equipment, molds, and other items from the parent company was 53 million baht, and the purchase value of IPO parts from the subsidiary, Sima, was 97 million baht. Other items include technical support from the parent company, royalties, and expenses for sending specialists, totaling 226 million baht.

For the planned related party transactions in fiscal year 2025, the sales of Keyless Entry and Mirrorless Cameras to the parent company are expected to reach 2,000 million baht, with sales to other subsidiaries projected at 50 million baht. The purchase value of parts from the parent company is expected to be 10 million baht, and the purchase value of machinery and equipment for improving production efficiency, such as automation machines for the Printer business and inspection machines for Keyless, is estimated at 20 million baht. Additionally, service-related expenses, such as royalties, expenses for sending specialists, and quality control, are projected at 250 million baht

This concludes the report on related party transactions for fiscal year 2024 and the plan for fiscal year 2025. These related party transactions have been reviewed and approved by the Board of Directors and the Audit Committee. According to the transfer pricing audit report prepared by a well-known tax consultancy firm, the transactions, including royalties, are deemed to be "reasonable for transactions with related companies in an economically reasonable manner," meaning the company conducts related party transactions under typical commercial terms.

Under the mentioned - circumstances, in fiscal year 2025

Fiscal year 2025 is expected to be a year in which the global economy will be influenced by the political and economic policy trends of major economic powers such as the United States and China. The aggressive policies of the new president, Donald Trump, including the announcement of tariff measures, the deportation of immigrants, and tax cuts in the United States, as well as the continuous government support in China to manage the slowdown in economic growth, will likely have an impact on the global economy. Additionally, ongoing geopolitical tensions in the Middle East present a risk to the global economy.

In this context, the sales forecast for fiscal year 2025 is set at 15,200 million baht, an increase of 1,700 million baht compared to the 13,500 million baht achieved in fiscal year 2024.

The Printer business is facing difficult sales conditions, and it is anticipated that sales will reach 11,500 million baht, according to the annual promotion plan for fiscal year 2025 from customers.

Moreover, in the automotive-related business, although Audio sales are expected to decline further, the demand for Smart Keys is expected to increase, with revenue projected to reach 2,800 million baht, which is close to the previous fiscal year.

Regarding profitability, considering the planned minimum wage increase to 400 baht in 2025, along with rising energy and raw material costs that are driving up product prices, it is estimated that fiscal year 2025 will see a profit before tax of 660 million baht.

A forementioned is the report on the financial results of the fiscal year 2024 and the forecast of the fiscal year 2025 in brief.

No questions or prior written comments from shareholders. The company will be open to ask questions about this agenda for 2 minutes. After proposed, the Chairman opened for questions or comments for 2 minutes. If you had questions, please typed a message by using the Asking Question system.

**Question from Mr. Parinya Tienworn (Shareholder registration no. 6016682838)**

Could you please estimate the performance for this year? Has the demand for printers returned yet? If not, how does the management plan to make up for the lost sales?

**Answer :** As previously mentioned, the customer has plans to promote sales for the upcoming fiscal year, so we have slightly increased production. The sales target is set at 11,500 million baht.

As there was no additional question and comment from shareholders, the Chairman asked the meeting to vote on this Agenda.

The Agenda 2, to approve the financial statement for the period ending of 30 September 2024, and acknowledge company's performance for the year 2024, shareholders please mark either the "Agree", "Against", or "Abstain".

**Vote result :** Vote Agenda 2 To approve to approve the financial statement for the period ending of 30 September 2024, and acknowledge company's performance for the year 2024 as follows :

<b>Approved</b>	33	shareholders	representing	15,844,941	vote	equivalent to	99.8897
<b>Disapproved</b>	-	shareholders	representing	-	vote	equivalent to	-
<b>Abstained</b>	2	shareholders	representing	17,500	vote	equivalent to	0.1103
<b>Void</b>	-	shareholders	representing	-	vote	equivalent to	-

On this Agenda, an additional shareholder attended the meeting, holding 4,300 shares (bringing the total number of attendees to 35). The total number of shares for this meeting is 15,862,441 shares, representing 75.9037% of the total shares outstanding of the company.

Since there is no argument and the vote result are approval more than half shares of holding shareholders in the meeting, the meeting is considered to have a resolution approving in this Agenda. However, the voting result excluding Muramoto Industry Co., Ltd., which is related party, also over the third fourths of the total number of votes of shareholders attending the meeting

**Resolution :** The Meeting approve the financial statement for the period ending 30 September 2024, and to acknowledge the Company's operation results for the year 2024

### Agenda 3 : To consider and appointment the company's directors to replace those to be retired by rotation in 2025.

For Agenda 3, it is considered a new appointment for the directors who retired by rotation. According to the Public Limited Companies Act and in accordance with the company's Memorandum of Association, The Directors, who are expiry of their term are 2 persons as follows :

1. Mr. Ichiro Nishimura, Director
2. Mr. Wanchai Umpungart, Independent Director

The two directors will leave the meeting room and will come back again after the meeting has make their votes.

The Company has opened for the shareholders to nominate the director's name via the company's website since July last year but no nomination from the shareholders. Since the names of 2 directors were proposed to be re-elected. The Company therefore proposed to appoint 2 directors to be a new director. Details of 2 directors are in the Invitation letter for the e-AGM of the Company.

As there was no question and comment from shareholders, the Chairman asked the meeting to vote on this agenda.

To approve this Agenda shareholders please mark either the "Agree", "Against", or "Abstain". After completely checking the vote count, the Chairman announced the vote result of appointment Mr. Ichiro Nishimura was as follows :

**Vote result :** Agenda 3.1 to consider and approve the appointment of directors those to be retired by rotation :  
Mr. Ichiro Nishimura

<b>Approved</b>	33	shareholders	representing	15,844,941	vote	equivalent to	99.8897
<b>Disapproved</b>	1	shareholders	representing	1,600	vote	equivalent to	0.0101
<b>Abstained</b>	1	shareholders	representing	15,900	vote	equivalent to	0.1002
<b>Void</b>	-	shareholders	representing	-	vote	equivalent to	-

Since there is no argument and the vote result are approval more than half of holding shareholders in the meeting, the meeting is considered to have a resolution approving Mr. Ichiro Nishimura to re-appointed to the position of the Director, for another term.

**Resolution :** The Meeting approved the appointment of directors to replace those who retired by rotation:  
Mr. Ichiro Nishimura

To approve this Agenda shareholders please mark either the "Agree", "Against", or "Abstain". After completely checking the vote count, the Chairman announced the vote result of appointment Mr. Wanchai Umpungart was as follows :

**Vote result :** Agenda 3.2 to consider and approve the appointment of directors to replace those to be retired by rotation :  
Mr. Wanchai Umpungart

<b>Approved</b>	33 shareholders	representing	15,846,441	vote	equivalent to	99.8992
<b>Disapproved</b>	1 shareholders	representing	100	vote	equivalent to	0.0006
<b>Abstained</b>	1 shareholders	representing	15,900	vote	equivalent to	0.1002
<b>Void</b>	- shareholders	representing	-	vote	equivalent to	-

Since there is no argument and the vote result are approval more than half of holding shareholders in the meeting, the meeting is considered to have a resolution approving Mr. Wanchai Umpungart to re-appointed to be an independent director.

**Resolution :** The Meeting approved the appointment of directors to replace those who retired by rotation :  
Mr. Wanchai Umpungart

Invite the two directors back to the meeting room.

#### Agenda 4 : To consider and approve the Directors' fees and remuneration for the year 2025

The Chairman said in the meeting to consider certifying the determination of the remuneration of the director for the year 2025. The results of the consideration by the Remuneration Committee for the directors' compensation propose that compensation be paid only to the independent directors. After considering various factors, it is proposed that the compensation remain the same as the previous year, with no changes, as follows :

- |   |                             |
|---|-----------------------------|
| 1. Remuneration for the Independent Directors       | 25,000.00 Baht/person/month |
| 2. Remuneration for the Chairman of Audit Committee | 30,000.00 Baht/month        |
| 3. Remuneration for the Audit Committee member      | 20,000.00 Baht/person/month |

After proposed, the Chairmen opened for questions or comments, shareholders should send the questions via Asking Question system.

As there was no question and comment from shareholders, the chairman asked the meeting to vote on this Agenda.

Agenda 4, to approve the determination of fees and remuneration of directors for the year 2025, shareholders please mark either the "Agree", "Against", or "Abstain".

**Vote result :** Vote Agenda 4 approve the Directors' fees and remuneration for the year 2025

<b>Approved</b>	34 shareholders	representing	15,846,541	vote	equivalent to	99.8998
<b>Disapproved</b>	- shareholders	representing	-	vote	equivalent to	-
<b>Abstained</b>	1 shareholders	representing	15,900	vote	equivalent to	0.1002
<b>Void</b>	- shareholders	representing	-	vote	equivalent to	-

Since there is no argument and the number of votes more than two-thirds accordance to Section 90 of the Public Limited Company Act, it is considered that the meeting has approved in this agenda.

**Resolution :** The meeting approved the Directors' fees and remuneration for the year 2025

## Agenda 5 : To consider and approve profit allocation and dividend payment for the year 2024

The chairman informed the meeting that the unappropriated retained earnings after paying dividends in February 2024 in the amount of 4,161 million baht (4,160,959,541). Profit and loss for the year 2024 recorded gain of 255 million baht (255,042,642). Therefore, the unappropriated profit at the end of the year 2024 is 4,416 million baht (4,416,002,183) as a legal reserve Fund that currently has been achieved cumulative balance of 10% of the registered capital, according to the royal act Companies. Therefore, there is no need to add more accumulated earnings.

Determining the distribution of dividends is an important topic for all shareholders. Therefore, in the Board of Directors' meeting, has been considered carefully to propose to pay the dividend for the year 2024 in the amount of 8.00 baht per share. Thus, the total amount of dividends that must be paid is 167 million baht (167,184,800 baht), resulting in the unappropriated retained earnings carried forward in the next year in the amount of 4,249 million baht (4,248,817,383).

Refer to the invitation letter stated that the shareholders who, will receive dividends payment, are all shareholders whose names are in the shareholder register as of 7 February 2025.

The Shareholders, who will receive dividends, are all shareholders whose names are in the shareholder register as of 7 February 2025 for the dividend payment date is set on the date of 21 February 2025. Both proposals are to be considered together in this meeting

No questions or prior written comments from shareholders. The company will be open to ask questions about this agenda for 2 minutes. If there are questions or comments about the agenda The Company will open to ask questions about this agenda for 2 minutes. Please type a message using the Asking Question system and send a message.

### Question from Mr. Parinya Tienworn (Shareholder registration no. 6016682838)

Why has the dividend payout decreased despite having higher profits than in 2023? Does the Company have any investment plans for 2025?

**Answer :** Although our net profit has increased by 40 Million Baht, our capital has decreased. The reduction in capital is due to the adjustment of credit terms from 30 days to 60 days. Additionally, the rapid strengthening of the Thai Baht has impacted our assets, causing a decrease in their valuation. The exchange rate fluctuations have affected our capital, and the lack of clarity on exchange rate movements means that the Company is unable to take any action. Therefore, it is necessary to prepare for exchange rate risks in 2025. We also have plans to invest 50,000,000 Baht in environmental projects. This is the reason behind the decision to reduce the dividend payout to 8 Baht, down from the previous 10 Baht.

As there was no question and comment from shareholders, the Chairman asked the meeting to vote on this Agenda. Agenda 6, to approve the distribution of profit and de clarification of dividend, shareholders please mark either the "Agree", "Against", or "Abstain".

**Vote result :** Vote Agenda 5 to approve the distribution of profit and declaration of dividend.

<b>Approved</b>	34	shareholders	representing	15,846,541	vote	equivalent to	99.8998
<b>Disapproved</b>	-	shareholders	representing	-	vote	equivalent to	-
<b>Abstained</b>	1	shareholders	representing	15,900	vote	equivalent to	0.1002
<b>Void</b>	-	shareholders	representing	-	vote	equivalent to	-

Since there is no argument and the vote result are approval more than half of holding shareholders in the meeting, the meeting is considered to have a resolution approving in this Agenda.

**Resolution :** The Meeting approved the profit allocation and dividend payment for the year 2024

**Agenda 6 : To consider and approve the appointment of the auditors and determination of the audit fees for the year 2025.**

The chairman mentioned about agenda 6, the consideration of nominated auditors and the auditor's remuneration for the fiscal year 2025. In the selection of the auditor company for the fiscal year 2025, from the comparison of many auditing companies of the Audit committee was recommendation to select KPMG Phoomchai Audit Ltd., which has a lot of experience in auditing and well understanding the accounting and tax system related to the manufacturing industry. In addition, advice and guidance from KPMG is essential for improving the company's accounting standards and the audit fees are not very expensive when compared to other companies. Being the same auditor as in the previous year, 4 persons as follows

- |                 |                  |  |
|-----------------|------------------|--|
| 1. Ms. Sujitra  | Masena           | (Certified Public Accountant Registration No. 8645)  |
| 2. Ms. Jamjuree | Sathapornchaiwat | (Certified Public Accountant Registration No. 11567) |
| 3. Ms. Sirinuch | Surapaitunekorn  | (Certified Public Accountant Registration No. 8413)  |
| 4. Ms. Kittiya  | Suparat          | (Certified Public Accountant Registration No. 12186) |

The details about the four auditors are provided in the notification letter of the annual general meeting of shareholders of the Company.

According to the auditor's remuneration for the fiscal year 2025, the company proposed the same remuneration as the previous year. For Muramoto Electron (Thailand) Public Company Limited remuneration of 3,350,000 Baht and SIMA Technology Co., Ltd. remuneration of 1,150,000 Baht, total fees are 4,500,000 Baht, which is the same amount as the previous fiscal year. Therefore, the company considers it appropriate to be nominated all 4 auditors and remuneration for all shareholders' consideration.

No questions or prior written comments from shareholders. The company will be open to ask questions about this agenda for 2 minutes. Please type a message using the Asking Question system and send a message.

As there was no question and comment from shareholders, The Chairman asked the meeting to vote on Agenda 6.

On Agenda 6, to approve the appointment of the auditors and determination of the audit fees for the year 2025, shareholders please mark either the "Agree", "Against", or "Abstain".

**Vote result :** Vote Agenda 6 to approve the appointment of the auditors and determination of the audit fees for the year 2025.

<b>Approved</b>	34 shareholders	representing	15,846,541 vote	equivalent to	99.8998
<b>Disapproved</b>	- shareholders	representing	- vote	equivalent to	-
<b>Abstained</b>	1 shareholders	representing	15,900 vote	equivalent to	0.1002
<b>Void</b>	- shareholders	representing	- vote	equivalent to	-

Since there is no argument and the vote result are approval more than half of holding shareholders in the meeting, the meeting is considered to have a resolution approving in this agenda.

**Resolution :** The Meeting approved the appointment of the auditors and determination of the audit fees for the year 2025.

**Agenda 7 : Others, if any**

The chairman of the meeting said that the company has opened for shareholders to nominate the agenda on the company website since September last year. However, there was no proposal from shareholders.

If there are questions or comments about the management or recommendation. Please type a message using the Asking Question system and send a message.

**Question from Mr. Parinya Tienworn (Shareholder registration no. 6016682838)**

Where will the company generate sales to compensate for the loss of printer sales?

**Answer :** As reported in the 2025 business forecast, the Printer business is expected to generate an increase in revenue to be 11,500 Million Baht. This will come from customer sales promotion activities, including the Lucida printer model, which is a higher-priced model expected to see an increase in sales as projected. Therefore, we estimate that revenue from this business will rise. Additionally, to provide further information, the global value of the printer business in 2023 was 49,300 Million USD, and it is expected to grow to 75,000 Million USD by 2032.

Furthermore, in the technologies related to printers such as improved resolution, wireless connectivity, faster printing speeds, and IOT system compatibility these advancements will drive increased demand for printers. Additionally, improving production efficiency will reduce costs, and we will strive to keep up with these technologies. This includes focusing on customer engagement to increase sales in this business.

The chairman of the meeting informed that there was no further question. Ms. Sataporn has been reviewed and confirmed that today's e-AGM meeting was carried out in accordance with relevant laws and the vote was not conducted invalid. Therefore, the consideration of the agenda as informed in the invitation to the meeting is complete and there was no malfunction system from the beginning to the end of the meeting. Therefore, I would like to announce the closing of the 2025 Annual General Meeting of Shareholders today. The Chairman mentioned to close today the Annual General meeting of Shareholders year 2025.

The company would like to thank all shareholders for taking the time to attend the meeting today and sincerely hope to receive further support and suggestions beneficial to the Company in the future. The Chairman then declared to close the Annual General Meeting.

The meeting closed at 15:33 hrs.



(Mr. Yoichi Muramoto)  
The Chairman of the meeting

## Brief Profile of Directors to replace those to be retired by rotation proposed

### ① MR. TATSUYA AWAZU

Position : Director, Authorized Director



Nationality	Age	Profile																								
Japanese	63	<p><b>Position for appointment</b> : Director Executive Committee Good Corporate Governance Committee Sustainability Committee Remuneration Committee</p> <p><b>Director type</b> : Re-appointment from a retired director</p> <p><b>Education</b> : Business Course, Akashi Commercial Senior High School, Japan</p> <p><b>Date of first appointment</b> : November 24<sup>th</sup>, 2017</p> <p><b>Number of years as the director</b> : 7 years 10 months</p> <p><b>Number of terms as the director</b> : 4 Terms</p> <p><b>Experience :</b></p> <table> <tr> <td>2025 – Present</td> <td>Director of Sima Technology Co., Ltd.</td> </tr> <tr> <td>2017 – Present</td> <td>Director of Muramoto Electron (Thailand) Public Company Limited</td> </tr> <tr> <td>2015 – Present</td> <td>General Manager of Production 2 and 3, Muramoto Electron (Thailand) Public Company Limited</td> </tr> <tr> <td>2001 – 2010</td> <td>Mecha Assembly Unit Leader, Muramoto Electron (Thailand) Public Company Limited</td> </tr> <tr> <td>1999 – 2001</td> <td>Chief of Quality Control of In-house Deck Production, Muramoto Industry Co.,Ltd.</td> </tr> </table> <p><b>Training Course :</b> None</p> <p><b>Shareholding of ordinary shares as at September 30<sup>th</sup>, 2025 :</b></p> <table> <tr> <td>Held personally</td> <td>None</td> </tr> <tr> <td>Held by spouse or minor children</td> <td>None</td> </tr> </table> <p><b>Meeting attendance in 2025 :</b></p> <table> <tr> <td>Board of Directors</td> <td>Meeting 4 of 4 times (100%)</td> </tr> <tr> <td>Board of Executives</td> <td>Meeting 12 of 12 times (100%)</td> </tr> <tr> <td>Good Corporate Governance Committee</td> <td>Meeting 2 of 2 times (100%)</td> </tr> <tr> <td>Sustainability Committee</td> <td>Meeting 1 of 1 times (100%)</td> </tr> <tr> <td>Remuneration Committee</td> <td>Meeting 2 of 2 times (100%)</td> </tr> </table> <p><b>Take the position in other listed companies :</b> None</p> <p><b>Take the position in other non-listed companies :</b> Director of Sima Technology Co., Ltd.</p> <p><b>Take the position as the director or management in other companies that could lead to potential conflict of interest or compete the business with the Company :</b> None</p> <p><b>Nomination process :</b> The Board of Directors has considered the appointment of <b>Mr. Tatsuya Awazu</b> as Director through the screening processes of the Nomination Committee which has considered his qualification, experience, duty, responsibility and performance. <b>Mr. Tatsuya Awazu</b> qualified in accordance with relevant criteria also accordingly the Company's business strategy.</p>	2025 – Present	Director of Sima Technology Co., Ltd.	2017 – Present	Director of Muramoto Electron (Thailand) Public Company Limited	2015 – Present	General Manager of Production 2 and 3, Muramoto Electron (Thailand) Public Company Limited	2001 – 2010	Mecha Assembly Unit Leader, Muramoto Electron (Thailand) Public Company Limited	1999 – 2001	Chief of Quality Control of In-house Deck Production, Muramoto Industry Co.,Ltd.	Held personally	None	Held by spouse or minor children	None	Board of Directors	Meeting 4 of 4 times (100%)	Board of Executives	Meeting 12 of 12 times (100%)	Good Corporate Governance Committee	Meeting 2 of 2 times (100%)	Sustainability Committee	Meeting 1 of 1 times (100%)	Remuneration Committee	Meeting 2 of 2 times (100%)
2025 – Present	Director of Sima Technology Co., Ltd.																									
2017 – Present	Director of Muramoto Electron (Thailand) Public Company Limited																									
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Held personally	None																									
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Good Corporate Governance Committee	Meeting 2 of 2 times (100%)																									
Sustainability Committee	Meeting 1 of 1 times (100%)																									
Remuneration Committee	Meeting 2 of 2 times (100%)																									

## Brief Profile of Directors to replace those to be retired by rotation proposed

### ② MR. TAKASHI MAEJIMA

Position : Director



Nationality	Age	Profile																												
Japanese	45	<p><b>Position for appointment</b> : Director Good Corporate Governance Committee Risk Management Committee</p> <p><b>Director type</b> : Re-appointment from a retired director</p> <p><b>Education</b> : Bachelor of Faculty of Economics, Osaka University, Japan</p> <p><b>Date of first appointment</b> : October 1<sup>st</sup>, 2024</p> <p><b>Number of years as the director</b> : 1 year 4 months</p> <p><b>Number of terms as the director</b> : 1 Term</p> <p><b>Experience</b> :</p> <table border="0"> <tr> <td>2025 – Present</td> <td>Director of Sima Technology Co., Ltd.</td> </tr> <tr> <td>2025 – Present</td> <td>Director of Muramoto USA Inc.</td> </tr> <tr> <td>2024 – Present</td> <td>Director of Muramoto Electron (Thailand) Public Company Limited</td> </tr> <tr> <td>2020 – Present</td> <td>Partner, Tax Accountant's CorporationST2, Japan</td> </tr> <tr> <td></td> <td>External auditor, Toptrading Co., (Far East) Ltd, Japan</td> </tr> <tr> <td></td> <td>Sanyu Foods Co., Ltd. Japan</td> </tr> <tr> <td></td> <td>Carne Buona Co., Ltd. Japan</td> </tr> <tr> <td>2015 – Present</td> <td>Executive Secretary, Muramoto Industry Co., Ltd. Representative, Maejima CPA Consulting Office.</td> </tr> <tr> <td>2004 – 2014</td> <td>Ernst &amp; Young Shinnihon LLC, Japan</td> </tr> </table> <p><b>Training courses</b> : None</p> <p><b>Shareholding of ordinary shares as at September 30<sup>th</sup>, 2025</b> :</p> <table border="0"> <tr> <td>Held personally</td> <td>None</td> </tr> <tr> <td>Held by spouse or minor children</td> <td>None</td> </tr> </table> <p><b>Meeting attendance in 2025</b> :</p> <table border="0"> <tr> <td>Board of Directors</td> <td>Meeting 4 of 4 times (100%)</td> </tr> <tr> <td>Good Corporate Governance Committee</td> <td>Meeting 2 of 2 times (100%)</td> </tr> <tr> <td>Risk management Committee</td> <td>Meeting 1 of 1 times (100%)</td> </tr> </table> <p><b>Take the position in other listed companies</b> : None</p> <p><b>Take the position in other non-listed companies</b> : Director of Sima Technology Co., Ltd. Director of Muramoto USA Inc.</p> <p><b>Take the position as the director or management in other companies that could lead to potential conflict of interest or compete the business with the Company</b> : None</p> <p><b>Nomination process</b> : The Board of Directors has considered the appointment of <b>Mr. Takashi Maejima</b> as Director through the screening processes of the Nomination Committee which has considered his qualification, experience, duty, responsibility and performance. <b>Mr. Takashi Maejima</b> qualified in accordance with relevant criteria also accordingly the Company's business strategy.</p>	2025 – Present	Director of Sima Technology Co., Ltd.	2025 – Present	Director of Muramoto USA Inc.	2024 – Present	Director of Muramoto Electron (Thailand) Public Company Limited	2020 – Present	Partner, Tax Accountant's CorporationST2, Japan		External auditor, Toptrading Co., (Far East) Ltd, Japan		Sanyu Foods Co., Ltd. Japan		Carne Buona Co., Ltd. Japan	2015 – Present	Executive Secretary, Muramoto Industry Co., Ltd. Representative, Maejima CPA Consulting Office.	2004 – 2014	Ernst & Young Shinnihon LLC, Japan	Held personally	None	Held by spouse or minor children	None	Board of Directors	Meeting 4 of 4 times (100%)	Good Corporate Governance Committee	Meeting 2 of 2 times (100%)	Risk management Committee	Meeting 1 of 1 times (100%)
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Brief Profile of Directors  
to replace those to be retired by  
rotation proposed

③ **MR. NOP ROJANAVANICH**

Position : Independent Director



Nationality	Age	Profile																				
Thai	70	<p><b>Position for appointment</b> : Independent Director Audit Committee Good Corporate Governance Committee member Nomination Committee</p> <p><b>Director type</b> : Re-appointment from a retired director</p> <p><b>Education</b> : - Master of Engineering (Structural Engineering), West Virginia University, United State of America - Master in Business Administration (Executive MBA), Kasetsart University - Bachelor of Engineering (Civil Engineering), Chulalongkorn University</p> <p><b>Date of first appointment</b> : November 25<sup>th</sup>, 2005</p> <p><b>Number of years as the director</b> : 19 years 10 months (over 9 years)</p> <p><b>Number of terms as the director</b> : 7 Terms</p> <p><b>Experience :</b></p> <table border="0"> <tr> <td>2005 – Present</td> <td>Independent Director of Muramoto Electron (Thailand) Public Company Limited</td> </tr> <tr> <td>1997 – Present</td> <td>Executive Director, Chaophaya Terminal International Company Limited</td> </tr> <tr> <td>2015 – 2022</td> <td>Advisor at Ministry of Foreign Affairs Kingdom of Thailand</td> </tr> <tr> <td>2016 – 2017</td> <td>Advisor to Chulabhorn Hospital</td> </tr> </table> <p><b>Training courses :</b> None</p> <p><b>Shareholding of ordinary shares as at September 30<sup>th</sup>, 2025 :</b></p> <table border="0"> <tr> <td>Held personally</td> <td>7,000 (0.03%)</td> </tr> <tr> <td>Held by spouse or minor children</td> <td>None</td> </tr> </table> <p><b>Meeting attendance in 2025 :</b></p> <table border="0"> <tr> <td>Board of Directors</td> <td>Meeting 4 of 4 times (100%)</td> </tr> <tr> <td>Audit Committee</td> <td>Meeting 4 of 4 times (100%)</td> </tr> <tr> <td>Good Corporate Governance Committee</td> <td>Meeting 2 of 2 times (100%)</td> </tr> <tr> <td>Nomination Committee</td> <td>Meeting 2 of 2 times (100%)</td> </tr> </table> <p><b>Take the position in other listed companies :</b> None</p> <p><b>Take the position in other non-listed companies :</b> Executive Director, Chaophaya Terminal International Company Limited</p> <p><b>Take the position as the director or management in other companies that could lead to potential conflict of interest or compete the business with the Company :</b> None</p> <p><b>Nomination process :</b> The Board of Directors has considered the appointment of <b>Mr. Nop Rojanavanich</b> as Independent Director through the screening processes of the Nomination Committee, without attendance of <b>Mr. Nop Rojanavanich</b> himself, which has considered his qualification, experience, duty, responsibility and performance. <b>Mr. Nop Rojanavanich</b> qualified in accordance with relevant criteria also accordingly the Company's business strategy.</p>	2005 – Present	Independent Director of Muramoto Electron (Thailand) Public Company Limited	1997 – Present	Executive Director, Chaophaya Terminal International Company Limited	2015 – 2022	Advisor at Ministry of Foreign Affairs Kingdom of Thailand	2016 – 2017	Advisor to Chulabhorn Hospital	Held personally	7,000 (0.03%)	Held by spouse or minor children	None	Board of Directors	Meeting 4 of 4 times (100%)	Audit Committee	Meeting 4 of 4 times (100%)	Good Corporate Governance Committee	Meeting 2 of 2 times (100%)	Nomination Committee	Meeting 2 of 2 times (100%)
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Nomination Committee	Meeting 2 of 2 times (100%)																					

Brief Profile of Auditors  
KPMG Phoomchai Audit Ltd.

① **MS. JAMJUREE SATHAPORNCHAIWAT**

Position : Director, Audit & Assurance,  
CPA (Thailand) Number 11567



Nationality	Age	Profile
Thai	43	<p><b>Experience years of auditing</b> : 20 years</p> <p><b>The Experience of the company and its subsidiary's auditor</b> : 2025 Muramoto Electron (Thailand) Public Company Limited 2025 Sima Technology Co.,Ltd. (SIMA) (Subsidiary)</p> <p><b>Education</b> : Bachelor of Accounting, Kasetsart University</p> <p><b>Professional Experience</b> : • Member, Federation of Accounting Professions of Thailand • Certified Public Accountant (CPA), Federation of Accounting Professions of Thailand • Auditor approved by of the Securities and Exchange Commission (SEC) office, Thailand • Education and Technology Accounting Committee (TFAC)</p> <p><b>Relationship and conflict of interest with the Company, subsidiary, management, major shareholders of any related person</b> : None</p> <p><b>Number of Shareholding as of September 30<sup>th</sup>, 2025</b> : None (0%)</p> <p><b>Contact information</b> : KPMG Phoomchai Audit Ltd. 50<sup>th</sup> Floors, Empire Tower 1 South Sathorn Road, Yannawa, Sathorn, Bangkok 10120, Thailand Tel. +66 2 677 2000 Fax. +66 2 677 2222</p>

Brief Profile of Auditors  
KPMG Phoomchai Audit Ltd.

② **MS. MARISA THARATHORNBUNPAKUL**

Position : Audit Partner, CPA (Thailand) Number 5752



Nationality	Age	Profile
Thai	52	<p><b>Experience years of auditing</b> : 29 years</p> <p><b>The Experience of the company and its subsidiary's auditor</b> : None (She has never signed for the company and its subsidiary)</p> <p><b>Education</b> : - Master's Degree, Business Administration, Thammasat University - Bachelor's Degree, Accounting, Assumption University</p> <p><b>Professional Experience</b> : • Member, Federation of Accounting Professions of Thailand • Certified Public Accounting, Federation of Accounting Professions of Thailand • Auditor approved by of the Securities and Exchange Commission (SEC) office, Thailand</p> <p><b>Relationship and conflict of interest with the Company, subsidiary, management, major shareholders of any related person</b> : None</p> <p><b>Number of Shareholding as of September 30<sup>th</sup>, 2025</b> : None (0%)</p> <p><b>Contact information</b> : KPMG Phoomchai Audit Ltd. 50<sup>th</sup> Floors, Empire Tower 1 South Sathorn Road, Yannawa, Sathorn, Bangkok 10120, Thailand Tel. +66 2 677 2000 Fax. +66 2 677 2222</p>

Brief Profile of Auditors  
KPMG Phoomchai Audit Ltd.

③ **MS. VILAIVAN PHOLPRASERT**

Position : Audit partner, CPA (Thailand) Number 8420



Nationality	Age	Profile
Thai	46	<p><b>Experience years of auditing</b> : 24 years</p> <p><b>The Experience of the company and its subsidiary's auditor</b> : None (She has never signed for the company and its subsidiary)</p> <p><b>Education</b> : Bachelor of Accounting, Kasetsart University</p> <p><b>Professional Experience</b> : • Member, Federation of Accounting Professions of Thailand • Certified Public Accounting, Federation of Accounting Professions of Thailand • Auditor approved by of the Securities and Exchange Commission (SEC) office, Thailand</p> <p><b>Relationship and conflict of interest with the Company, subsidiary, management, major shareholders of any related person</b> : None</p> <p><b>Number of Shareholding as of September 30<sup>th</sup>, 2025</b> : None (0%)</p> <p><b>Contact information</b> : KPMG Phoomchai Audit Ltd. 50<sup>th</sup> Floors, Empire Tower 1 South Sathorn Road, Yannawa, Sathorn, Bangkok 10120, Thailand Tel. +66 2 677 2000 Fax. +66 2 677 2222</p>

Brief Profile of Auditors  
KPMG Phoomchai Audit Ltd.

④ **MR. PIYANAT SINGKHORN**

Position : Director, Audit & Assurance,  
CPA (Thailand) Number 11641



Nationality	Age	Profile
Thai	41	<p><b>Experience years of auditing</b> : 18 years</p> <p><b>The Experience of the company and its subsidiary's auditor</b> : None (He has never signed for the company and its subsidiary)</p> <p><b>Education</b> : Bachelor of Accounting, Kasetsart University</p> <p><b>Professional Experience</b> : • Member, Federation of Accounting Professions of Thailand • Certified Public Accounting, Federation of Accounting Professions of Thailand • Auditor approved by of the Securities and Exchange Commission (SEC) office, Thailand</p> <p><b>Relationship and conflict of interest with the Company, subsidiary, management, major shareholders of any related person</b> : None</p> <p><b>Number of Shareholding as of September 30<sup>th</sup>, 2025</b> : None (0%)</p> <p><b>Contact information</b> : KPMG Phoomchai Audit Ltd. 50<sup>th</sup> Floors, Empire Tower 1 South Sathorn Road, Yannawa, Sathorn, Bangkok 10120, Thailand Tel. +66 2 677 2000 Fax. +66 2 677 2222</p>

## Articles of Association Concerning General Meeting of Shareholders

### Division 4 Shareholders' Meetings

31. A general meeting of shareholders shall be held in the locality where the registered office of the Company is located or in any adjacent provinces or at such other place as the Board of Directors may from time to time select.
32. There shall be at least one general meeting in a year. Such meeting shall be called "Annual General Meeting" ("AGM"). The AGM shall be held within four months after the closing of the Company's accounting period. Any other general meeting shall be called "Extraordinary General Meeting" ("EGM").

The Board of Directors may summon an EGM whenever it deems fit or one or several shareholders holding shares amounting to no less than 10 percent of the total number of shares sold may sign their names to a letter requesting the Board of Directors to convene an EGM at any time, provided that they must clearly state the matters to be discussed and the reasons for that request in the letter. In this case, the Board of Directors must convene an EGM within 45 days from the date of receipt of that letter from shareholders.

If the Board of Directors fails to convene a meeting within the period specified under paragraph two, the shareholders who sign their names, or other shareholders holding shares as required may convene a meeting by themselves within 45 days from the expiration of the period under paragraph two. In this regard, that shareholders meeting shall be deemed a meeting convened by the Board of Directors. The Company shall be responsible for the necessary expenses incurred from that meeting, and reasonably provide facilitation.

In any meeting that is summoned due to a request by the shareholders under paragraph three, if it appears that the number of shareholders present does not form a quorum as specified in these Articles of Association, the shareholders under paragraph three must be jointly responsible for compensating the Company for expenses incurred as a result of that meeting.

A shareholders meeting may be held via electronic media as provided for by the law governing meetings via electronic media.

33. In summoning a general meeting, either being a meeting in person or a meeting via electronic media, the Board of Directors shall prepare a notice calling the meeting indicating the date, time and place of the meeting, the agenda and matters to be transacted together with appropriate details. The notice shall clearly specify the nature of each agenda whether it is proposed for endorsement, approval or deliberation. Each of the items on the agenda shall be accompanied by comment of the Board of Directors. The notice shall be sent to the shareholders and the Registrar not less than 7 days prior to the meeting date.

Such notice must also be published in a newspaper or via electronic media according to the rules prescribed by the Registrar for 3 consecutive days at least 3 days prior to the meeting date.

34. In a general meeting, either being a meeting in person or a meeting via electronic media, there must be present at least 25 shareholders and/or proxies or at least one-half of the total number of shareholders, whichever shall be applicable, representing altogether not less than one-third of the total issued shares of the Company at the meeting in order to constitute a quorum.

If, after the lapse of one hour from the time fixed for the general meeting, a quorum is not attained, the meeting, if called at the request of shareholders, shall be dissolved. If the meeting has not been held at the request of the shareholders, another meeting shall be summoned and the notice of the meeting shall be sent to the shareholders at least 7 days prior to the meeting date. No quorum shall be necessary for the second meeting.

- 35.** In a general meeting, any shareholder is entitled to appoint a proxy to attend and vote at the meeting on his behalf. The instrument appointing a proxy shall be in writing, signed by the shareholder and completed in the form prescribed by the Registrar, and shall at least contain the following particulars :
- (a) The amount of shares held by the appointing shareholder;
  - (b) The name of the proxy;
  - (c) The meeting or meetings at which the proxy is appointed to attend and vote.
- The instrument appointing a proxy must be submitted to the Chairman or his designated person prior to the proxy's attendance.
- The appointment of a proxy under paragraph two may be made by electronic means, provided that the method used is secure and can assure that the appointment of proxy is made by the shareholder according to the rules prescribed by the Registrar.
- 36.** If the meeting cannot conclude all the agendas tabled for deliberation, including the one newly proposed by the shareholders representing at least one-third of the total issued shares of the Company, and it is deemed expedient to postpone the meeting, a next general meeting shall be scheduled for the continuing deliberation of the impending matters. In which case, the Board of Directors shall, not less than 7 days prior to the date of the meeting, circulate a notice calling the deferred meeting, indicating the place, date, time and the agenda of the deferred meeting. The notice calling such deferred meeting shall also be published in a newspaper or via electronic media according to the rules prescribed by the Registrar for 3 consecutive days at least 3 days prior to the meeting date.
- 37.** In a general meeting, the Chairman of the Board of Directors shall be the chairman of the meeting. In the event the Chairman is not present or cannot perform his duty, the Vice- Chairman shall act as the chairman of the meeting. If there is no Vice-Chairman or the Vice-Chairman is unable to act, the shareholders present at the meeting shall elect one of them as the chairman of the meeting.
- 38.** In every general meeting, a shareholder shall have one vote for every share he/she holds.
- A shareholder may not cast a vote on any resolution in which he/she has a special interest, except for a vote for the appointment of a Director.
- A resolution of a general meeting shall be passed by a majority votes of all the shareholders attending the meeting and having the right to vote, except in the following cases, a resolution of not less than three-fourth of the votes of the shareholders attending the meeting and having the right to vote is required;
- (a) Selling or transferring the Company's business whether in whole or in substantial part to any person;
  - (b) Purchasing or accepting the transfer of the business of any other public or private limited company;
  - (c) Concluding, amending or terminating any agreement, in whole or in substantial part, concerning the lease of the business of the Company, assigning any person to manage the Company's business, or merging the Company's business with that of other persons for the purpose of profit and loss sharing.
- 39.** The businesses to be transacted at the AGM shall be as follows :
- (1) To endorse the Management's report regarding the Company's business performance in the previous year;
  - (2) To approve the balance sheet;
  - (3) To appropriate profit;
  - (4) To elect the directors replacing those retired by rotation;
  - (5) To appoint an auditor;
  - (6) To consider any other business.

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## Practice Guideline for e-AGM and the Appointment of Proxies

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### 1. In case the shareholders attending the Annual General Meeting of Shareholders through Electronic Meeting by themselves

1.1 Please complete the registration form the Annual General Meeting of Shareholders via electronic meeting (e-AGM) as enclosure 8 by requesting shareholders **clearly provide your e-mail and mobile phone number for using the meeting registration and attach a copy of identification documents to confirm the rights to attend the Annual General Meeting of Shareholders** via electronic meeting (e-AGM) as detailed below :

- **For the individual shareholder**
  - a Certified true copy of valid identification card or Government Identification card or passport (for non-Thais).
- **For the juristic person**
  - Power of Attorney or Proxy form and its identification documents as mentioned in the next page

When Shareholder completed the registration form for e-AGM, please send it together with identification documents to the Company within January 15<sup>th</sup>, 2026, via the following channels :

- **e-mail** : [ir@metco.co.th](mailto:ir@metco.co.th) or
- **Registered mail** : Company Secretary  
Muramoto Electron (Thailand) Public Company Limited  
1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong,  
Amphur Bangsaowthong, Samutprakarn 10570 Thailand

1.2 When the Company received the document under item 1.1 the Company shall verify the correctness and completeness of their documents then the Company shall provide username and password together with WebLink for attending the e-AGM via e-mail.

Please keep username and password confidential exclusively for the shareholders only. In case that the shareholders loss or have not received the username and password within January 20<sup>th</sup>, 2026, please contact the Company immediately.

1.3 Please study the manual for attending the e-AGM that Company provide to the shareholders via e-mail and the Company's website is [www.metco.co.th/en/](http://www.metco.co.th/en/) on The meeting system will be opened 60 minutes before the start of the meeting. However, the live streaming will only start at 14.00 hrs.

1.4 Voting via e-Voting system during the meeting : You can vote for each agenda by voting "Agree" or "Disagree" or "Abstain". In case that you do not vote for any agenda, your vote will be automatically counted as "Agree"

1.5 If attendees have any problems while using the e-AGM system, please contact Quidlab Co., Ltd. our e-AGM service provider

- **e-mail** : [info@quidlab.com](mailto:info@quidlab.com) or
- **Mobile phone no.** : +66 80 008 7616

### 2. In case the shareholders who wish to appoint a proxy to attend the Annual General Meeting of Shareholders through Electronic Meeting (e-AGM)

For the shareholders are unable to attend the Annual General Meeting of Shareholders through Electronic Meeting (e-AGM) by themselves, the shareholders can appoint other person or an Independent Director of the Company as their proxy to attend the meeting and vote on their behalf (please see details of Independent Directors in enclosure 9)

- |                       |                               |                      |
|-----------------------|-------------------------------|----------------------|
| 1. <b>Mr. Wanchai</b> | <b>Umpungart</b>              | Independent director |
| 2. <b>Mr. Nop</b>     | <b>Rojanavanich</b>           | Independent director |
| 3. <b>Mrs. Weena</b>  | <b>Suksawasdi Na Ayuthaya</b> | Independent director |

(The above Independent Directors have no conflict of interest except as mentioned in enclosure 9)

When Shareholders completed the proxy form, please send it together with identification documents (Please see details in the below topic "Identification documents") to the Company by January 15<sup>th</sup>, 2026 via the following channels :

- **e-mail** : [ir@metco.co.th](mailto:ir@metco.co.th) or
- **Registered mail** : Company Secretary  
Muramoto Electron (Thailand) Public Company Limited  
1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong,  
Amphur Bangsaowthong, Samutprakarn 10570 Thailand

Moreover, the Company additional e-Proxy Voting by Thailand Securities Depository Co., Ltd. (TSD) to facilitate Shareholders.

## Identification documents

### Individual Person

1. Proxy form which has been completed and signed by the shareholder and the grantee; and
2. Certified true copy of the valid shareholder's ID card or passport (for non-Thais); and
3. Certified true copy of the valid grantee's ID card or passport (for non-Thais).

### Juristic person

1. Proxy form which has been completed and signed by the authorized director granting the proxy with the company seal affixed (if any) and grantee; and
2. Copy of the Company's Affidavit issued by an authorized official of the juristic person or the governmental agency in the country where such juristic person is domiciled not more than 180 days and certified true copy by the authorized director (s) and the company seal affixed (if any); and
3. Certified true copy of valid ID card or passport (for non-Thais) of the authorized director (s) who signs the proxy form; and
4. Certified true copy of the proxy's valid ID card or passport (for non-Thais).

### Non-Thais Shareholder or foreign juristic person

In case that the Identification documents prepared in any other foreign language other than English and Thai must be translated into English and certified true copy by shareholder or authorized director (s) who signs the proxy form.

## 3. Channels for Shareholders submit the suggestions or questions regarding the company and agenda for e-AGM.

3.1 Shareholders or proxies who attend the meeting can submit the suggestion or question via the e-AGM system during the meeting.

3.2 Shareholders or proxies can submit the suggestion and questions in advance oduance by attaching the form of submit questions in advance form for the e-AGM as enclosure 10 which has been completed then send to the Company by January 15<sup>th</sup>, 2026 via the following channels :

- **e-mail** : [ir@metco.co.th](mailto:ir@metco.co.th) or
- **Registered mail** : Company Secretary  
Muramoto Electron (Thailand) Public Company Limited  
1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong,  
Amphur Bangsaowthong, Samutprakarn 10570 Thailand

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## Registration form for attending the e-AGM

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Made at .....

Date ..... Month ..... Year .....

I/We ..... Nationality .....

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

e-mail .....

Mobile phone no.....

Shareholder registration number ..... as a shareholder of Muramoto Electron (Thailand)

Public Company Limited holding the total number of ..... shares.

I hereby confirm that I will attend the meeting and cast my votes at the Annual General Meeting of Shareholder No.1/2026 on January 22<sup>nd</sup>, 2026 at 14.00 hrs. which will be held through Electronic Media (e-AGM), by;  
Attending the e-AGM by myself, please send me a username and password, together with the WebLink for attending the e-AGM to my e-mail at .....

Appointing Mr./Mrs./Ms. ....

as a proxy to attend the e-AGM. Please send a username and password, together with the WebLink for attending the e-AGM to his/her e-mail at .....

Signed ..... Shareholder

(.....)

Signed ..... Grantee

(.....)

**Remarks**

Please send this "Registration form for attending the e-AGM" which has been completely filled out and attached identification documents for inspection of the e-AGM attending right, as mentioned in "Practice Guideline for e-AGM and the appointment of proxies" to the Company by January 15<sup>th</sup>, 2026 via the following channels :

- **e-mail** : [ir@metco.co.th](mailto:ir@metco.co.th) or
- **Registered mail** : Company Secretary  
Muramoto Electron (Thailand) Public Company Limited  
1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong,  
Amphur Bangsaowthong, Samutprakarn 10570 Thailand





## Proxy Form (Form A.)

Made at .....

Date .....Month ..... Year .....

I/We ..... Nationality .....

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

Being a shareholder of Muramoto Electron (Thailand) Public Company Limited,  
holding ..... shares in total.

I/We wish to appoint :

(1) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

(2) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

(3) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

Only one of the above person to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholder's No.1/2026 to be held on January 22<sup>nd</sup>, 2026 at 14.00 hrs. with live streaming from Hilton Bangkok Grande Asoke (30 Sukhumvit 21 (Asoke) Rd, Bangkok 10110, Thailand) via Electronic Meeting (e-AGM) or such other date, time and place as maybe adjourned.

Any acts or performance caused by the proxy at the above meeting shall be deemed as my/our acts and performance in all respects

Signed ..... Grantor

(.....)

*Affix 20 Baht  
duty stamp*

Signed ..... Grantee

(.....)

**Remarks**

1. A shareholder may grant a proxy to only one person. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes.
2. A shareholder may grant a proxy for all of its shares. Partial proxy, which less than total number of shares held by a shareholder, is prohibited.





## Proxy Form (Form B.)

Made at .....

Date ..... Month ..... Year .....

(1) I/We ..... Nationality .....

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

(2) Being a shareholder of Muramoto Electron (Thailand) Public Company Limited

Holding ..... ordinary shares in total, which are entitled to cast ..... votes :

(3) I/We wish to appoint :

(1) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

(2) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

(3) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

Only one of the above person to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholder's No.1/2026 to be held on January 22<sup>nd</sup>, 2026 at 14.00 hrs. with live streaming from Hilton Bangkok Grande Asoke (30 Sukhumvit 21 (Asoke) Rd, Bangkok 10110, Thailand) via Electronic Meeting (e-AGM) or such other date, time and place as maybe adjourned.

(4) I/We authorise my/our proxy to cast the votes on my/our behalf at the above meeting in the following manners :

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions :

**Agenda 1** To certify the Minutes of the Annual General Meeting of Shareholders (e-AGM) No.1/2025 held on January 24<sup>th</sup>, 2025

Approve

Disapprove

Abstain



- Agenda 2** To consider and approve the financial statements for the period ended September 30<sup>th</sup>, 2025 and acknowledge the company's performance for the year 2025
- Approve                       Disapprove                       Abstain
- Agenda 3** To consider and appointment the Company's Directors to replace those to be retired by rotation in 2026
- Approve the appointment of all Directors
- Approve                       Disapprove                       Abstain
- Approve the appointment of the individual Director as follows :
- 3.1 **Mr. Tatsuya Awazu** (Director)
- Approve                       Disapprove                       Abstain
- 3.2 **Mr. Takashi Maejima** (Director)
- Approve                       Disapprove                       Abstain
- 3.3 **Mr. Nop Rojanavanich** (Independent Director)
- Approve                       Disapprove                       Abstain
- Agenda 4** To consider and approve the Directors' fees and remuneration for the year 2026
- Approve                       Disapprove                       Abstain
- Agenda 5** To consider and approve profit allocation and dividend payment for the year 2025
- Approve                       Disapprove                       Abstain
- Agenda 6** To consider and approve the appointment of the auditors and determination of the audit fees for the year 2026
- Approve                       Disapprove                       Abstain
- Agenda 7** Others, if any
- Approve                       Disapprove                       Abstain

(5) If the meeting considered or resolved any matter other than those stated above, including any change or additional the factual matters, then the proxy would be entitled to cast the votes on my/our behalf at its own discretion.

Any acts or performance caused by the proxy at the above meeting shall be deemed as my/our acts and performance in all respects

*Affix 20 Baht  
duty stamp*

Signed ..... Grantor  
(.....)

Signed ..... Grantee  
(.....)

---

**Remarks**

1. A shareholder may grant a proxy to only one person. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes.
2. A shareholder may grant a proxy for all of its shares specified in clause (2) above. Partial proxy, which less than number of shares as specified in clause (2), is prohibited.
3. The agenda to elect directors may involve the entire board of directors or individual directors.
4. In the case where there are additional agendas to those specified above, the authorizing party may indicate his/her intention in the appendix to this Proxy Form.





## Proxy Form (Form C.)

Made at .....

Date ..... Month ..... Year .....

(1) I/We ..... Nationality .....

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

In the capacity of a custodian for .....

Who/Which is a shareholder of Muramoto Electron (Thailand) Public Company Limited holding .....

ordinary shares in total, which are entitled to cast ..... votes :

(2) I/We wish to appoint :

(1) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

(2) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

(3) ..... Age ..... years,

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

Only one of the above person to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholder's No.1/2026 to be held on January 22<sup>nd</sup>, 2026 at 14.00 hrs. with live streaming from Hilton Bangkok Grande Asoke (30 Sukhumvit 21 (Asoke) Rd, Bangkok 10110, Thailand) via Electronic Meeting (e-AGM) or such other date, time and place as maybe adjourned.

(3) I/We authorise the proxy to attend this meeting and cast votes on this occasion as follows :

Authority is granted to the proxy for all ordinary shares with voting right that I/We hold

Authority is granted to the proxy for certain shares :

..... ordinary shares, representing shares ..... votes



(4) I/We authorise my/our proxy to cast the votes on my/our behalf at the above meeting in the following manners :

- (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions :
- Agenda 1** To certify the Minutes of the Annual General Meeting of Shareholders (e-AGM) No.1/2025 held on January 24<sup>th</sup>, 2025
- Approve                       Disapprove                       Abstain
- Agenda 2** To consider and approve the financial statements for the period ended September 30<sup>th</sup>, 2025 and acknowledge the company's performance for the year 2025
- Approve                       Disapprove                       Abstain
- Agenda 3** To consider and appointment the Company's Directors to replace those to be retired by rotation in 2026
- Approve the appointment of all Directors
- Approve                       Disapprove                       Abstain
- Approve the appointment of the individual Director as follows :
- 3.1 **Mr. Tatsuya Awazu** (Director)
- Approve                       Disapprove                       Abstain
- 3.2 **Mr. Takashi Maejima** (Director)
- Approve                       Disapprove                       Abstain
- 3.3 **Mr. Nop Rojanavanich** (Independent Director)
- Approve                       Disapprove                       Abstain
- Agenda 4** To consider and approve the Directors' fees and remuneration for the year 2026
- Approve                       Disapprove                       Abstain
- Agenda 5** To consider and approve profit allocation and dividend payment for the year 2025
- Approve                       Disapprove                       Abstain
- Agenda 6** To consider and approve the appointment of the auditors and determination of the audit fees for the year 2026
- Approve                       Disapprove                       Abstain
- Agenda 7** Others, if any
- Approve                       Disapprove                       Abstain

(5) If the meeting considered or resolved any matter other than those stated above, or if there was any change or addition to the factual matters, then the proxy would be entitled to cast the votes on my/our behalf at its own discretion.

Any acts or performance caused by the proxy at the above meeting shall be deemed as my/our acts and performance in all respects

Signed ..... Grantor  
(.....)

*Affix 20 Baht  
duty stamp*

Signed ..... Grantee  
(.....)

**Remarks**

1. This **Proxy Form C**. is used in the case where the shareholder. Whose name appears in the registration, is an overseas investor with an appointed custodian in Thailand.
2. Documents required to be enclosed with this Proxy Form are as follows.
  - (1) A power of attorney issued by the shareholder, authorizing the custodian to execute the Proxy Form on their behalf.
  - (2) A letter confirming that the party executing the Proxy Form holds a custodian permit.
3. Shareholders must authorize only one proxy to attend the meeting and cast votes.  
It is not possible to distribute shares to multiple proxies for separate voting.
4. The agenda to elect directors may involve the entire board of directors or individual directors.
5. In the case where there are additional agendas to those specified above, the authorizing party may indicate his/her intention in the appendix to this Proxy Form.





## Attachment to Proxy Form

A proxy is granted by a shareholder of Muramoto Electron (Thailand) Public Company Limited.

For Annual General Meeting of Shareholders No.1/2026 to be held on January 22<sup>nd</sup>, 2026 at 14.00 hrs. with live streaming from Hilton Bangkok Grande Asoke (30 Sukhumvit 21 (Asoke) Rd, Bangkok 10110, Thailand) via Electronic Meeting (e-AGM) or such other date, time and place as maybe adjourned.

**Agenda No.** ..... **Subject :** .....

- Approve
- Disapprove
- Abstain

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- Disapprove
- Abstain

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- Approve
- Disapprove
- Abstain

We certify that the information contained in this attachment to Proxy Form is completed and true.




Signed ..... Grantor  
(.....)  
Date ...../...../.....

Signed ..... Grantee  
(.....)  
Date ...../...../.....





## Profiles of the Independent Directors for proxies appointment

Name	Mr. Wanchai Umpungart	Mr. Nop Rojanavanich	Mrs. Weena Suksawasdi Na Ayuthaya
			
<b>Committee</b>	<ul style="list-style-type: none"> <li>Chairman of Audit Committee</li> <li>Good Corporate Governance Committee</li> <li>Chairman of Nomination Committee</li> </ul>	<ul style="list-style-type: none"> <li>Audit Committee</li> <li>Good Corporate Governance Committee</li> <li>Nomination Committee</li> </ul>	<ul style="list-style-type: none"> <li>Audit Committee</li> <li>Good Corporate Governance Committee</li> <li>Nomination Committee</li> </ul>
<b>Age</b>	78 years old	70 years old	55 years old
<b>Address</b>	1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong, Amphur Bangsaowthong, Samutprakarn 10570 Thailand	1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong, Amphur Bangsaowthong, Samutprakarn 10570 Thailand	1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong, Amphur Bangsaowthong, Samutprakarn 10570 Thailand
<b>Education</b>	<ul style="list-style-type: none"> <li>Sasin Graduate Institute of Business Administration of Chulalongkorn University</li> <li>Faculty of Commerce and Accountancy of Chulalongkorn University</li> </ul>	<ul style="list-style-type: none"> <li>Master of Engineering, (Structural Engineering) West Virginia University, United State of America</li> <li>Master in Business Administration (Executive MBA), Kasetsart University</li> <li>Bachelor of Engineering, (Civil Engineering), Chulalongkorn University</li> </ul>	<ul style="list-style-type: none"> <li>MBA in Finance, University of Missouri-Kansas City, U.S.A.</li> <li>MBA in Business Administration. Assumption University</li> <li>Bachelor of Accountancy, Chulalongkorn University</li> </ul>
<b>Experience</b>	<ul style="list-style-type: none"> <li>2002 - Present : Independent Director of Muramoto Electron (Thailand) Public Company Limited</li> <li>Present : Chairman of the Board, Independent Director and Chairman of the Audit Committee of Lohakit Metal Public Company Limited.</li> <li>Present : Independent Director and Audit Committee of O.C.C. Public Company Limited.</li> </ul>	<ul style="list-style-type: none"> <li>2005 - Present : Independent Director of Muramoto Electron (Thailand) Public Company Limited</li> <li>1997 - Present : Executive Director, Chaophaya Terminal International Company Limited</li> <li>2015 - 2022 : Advisor at Ministry of Foreign Affairs Kingdom of Thailand</li> <li>2016 - 2017 : Advisor to Chulabhorn Hospital</li> </ul>	<ul style="list-style-type: none"> <li>2025 - Present : Independent Director of Muramoto Electron (Thailand) Public Company Limited</li> <li>2018 - Present : Member of the Risk Management Committee, Executive Vice President, CFO – Accounting &amp; Finance of Bound and Beyond Public Company Limited</li> </ul>
<b>IOD Training Course</b>	<ul style="list-style-type: none"> <li>2008 : Director Certification Program (DCP 102/2008)</li> <li>2005 : Director Accreditation Program (DAP 35/2005)</li> </ul>	-	<ul style="list-style-type: none"> <li>2011 : Director Certification Program (DCP 154/2011)</li> <li>2010 : Director Accreditation Program (DAP 2010)</li> </ul>

**Take the position as the director or management in other companies that could lead to potential conflict of interest :** None of all  
**Interest in agenda :** All Independent Directors have conflict of interest under the agenda on Directors' fees and remuneration and  
**Mr. Nop Rojanavanich** has interests in the agenda of the Company's Director to be retired by rotation in 2026 (No conflict of interest except as mentioned above)



**Submit questions in advance form for the e-AGM**

Date ..... Month ..... Year .....

I/We ..... Nationality .....

Residing/Located at No. .... Road ..... Sub-district .....

District ..... Province ..... Postal Code .....

e-mail .....

Mobile phone no. ....

Shareholder registration number ..... as a shareholder of Muramoto Electron (Thailand) Public Company Limited holding the total number of ..... shares.

Interest information (If any) .....

**Questions**

1. ....

2. ....

3. ....

Signed ..... Shareholder

(.....)

**Remarks**

Please send this "Submit questions in advance form for the e-AGM" which has been completely filled out to the Company by January 15<sup>th</sup>, 2026 via the following channels :

• **e-mail** : [ir@metco.co.th](mailto:ir@metco.co.th) or

• **Registered mail** : Company Secretary

Muramoto Electron (Thailand) Public Company Limited  
 1 Mu 6 Bangna-Trad Road., Km.25, Tambol Bangsaowthong,  
 Amphur Bangsaowthong, Samutprakarn 10570 Thailand





